THE USO LIFTS THE SPIRITS of America’s troops and military families. We’re the way this nation says, “Thank you” for all they do. No other organization can match us when it comes to meeting their needs, in times of war and peace. We deliver entertainment, connectivity, comfort and support through the delivery of USO2GO shipments to forward operating bases, millions of free phone calls home from the frontlines, a warm greeting by a USO volunteer or one of our celebrity tours. The support of more than 2 million donors, our outstanding partnerships with corporate sponsors, the generosity of hundreds of celebrities and the devotion of 27,000 volunteers combine to make a real difference in the lives of today’s troops and families. They know that the USO will continue to help them meet any challenge they face, because today’s USO is …

... always by their side.
Always by their side … That’s more than an aspiration. Today’s USO is at the side of troops and families, meeting their needs in new and imaginative ways.

We’re unique because of our scope, allowing us to be with troops at the frontlines, with families as they endure long deployments, and with injured troops while they are recovering.

We have the scale reflected in 9 million visits to USO centers and more than 650 entertainment events in 2012. Our tangible support – measured in hundreds of tons – delivered to forward combat areas and millions of free phone calls home are hallmarks of the USO.

More than 160 locations and programs like our Christmas Convoys in Afghanistan make our presence felt around the world. And we extend our reach by leveraging countless relationships with corporations, agencies and other organizations to help troops and families.

But that’s not all that makes us unique. The knowledge earned through millions of face-to-face contacts informs our decisions about the needs of troops and families and helps us make a real difference in their lives. According to our latest TellUSO survey of troops and families, 93 percent agree the USO boosts morale and lets troops know America supports them. Our careful stewardship of donated resources, the passion and hard work of USO volunteers and staff, and more than 72 years of delivering on our promise have earned the trust of troops and families everywhere.

Thank you for your continued support.

Sloan D. Gibson
USO President and CEO

Chairman, USO Board of Governors

In 40 years of active service and more than two years as chair of the USO Board of Governors, I remain enormously impressed by the USO’s ability to sustain excellence in its support of troops and military families everywhere, while looking to the future to ensure we remain capable and relevant.

Our annual TellUSO survey and the direct feedback we receive from military leaders tell us we’re making a difference. Our donors and sponsors, celebrities, volunteers and staff are making a real impact every day.

Through regular reports and financial statements we see how the USO has rebalanced, delivering more support to forward deployed troops and their families back home. We also made major investments to support wounded, ill and injured troops, their families and caregivers. Rebalancing to meet these pressing needs is a powerful reminder that being good stewards is about more than an income statement ratio.

The future will require us to adapt to tomorrow’s needs. We will lead the celebration when our troops are no longer in harm’s way, but we understand that troops and families will continue to have unique needs. The active engagement of our strong and diverse Board of Governors, our dedication to sound governance and the best business practices will ensure that the USO delivers the greatest value for every donated dollar.

I am proud of the difference today’s USO makes for America’s troops and families, and I am confident that after more than 72 years the USO will continue to be there – always by their side.
We can’t thank the USO enough. We are a team of medics, doctors, Certified Registered Nurse Anesthetists and nurses who are devoted to taking care of the wounded, and it makes me feel good to know that with the help of the USO, we are able to help other soldiers here on the Forward Operating Base.”

ARMY CAPT. PHYLLIS THIEKEN
629th Forward Surgical Team
When the USO pledges to always be by the side of troops and their families, it means we’re there at austere forward operating bases, supporting them with our annual Christmas Convoy. We deliver superstar celebrities like Toby Keith and Peyton Manning, passing along America’s gratitude. And, we’re with them at career transition events and caregivers’ conferences, helping them stay strong and confident.

To make a real difference for more than 2 million troops and their families, it takes an organization that provides support on a massive scale. In 2012, our centers were visited nearly 9 million times. Troops made more than 3 million free phone calls to loved ones, and they attended 650 USO entertainment events. USO staff and 27,000 volunteers were there 24 hours a day... every day.
With more than 160 locations around the world, the USO is uniquely positioned to meet a vast array of needs for troops and families. From our nine centers in Afghanistan to 96 centers in the U.S., the USO is never far from troops. And our USO2GO deliveries project our reach to more than 300 remote locations where we don’t have centers.

Through our partnerships with corporations, best-in-class organizations, entertainers and government agencies, the USO is able to do more. These relationships help us make a real difference for more troops in more ways in more places than anyone else. From TAPS Good Grief Camps that help families after a loss to the annual July 4 concert for military families on the White House South Lawn, our impact is greater thanks to strong partnerships.

During the Hurricane Sandy relief efforts, combined efforts from three USO centers and a USO Mobile helped to deliver support to National Guardsmen.

In partnership with Good Grief Camps by Tragedy Assistance Program for Survivors (TAPS), the USO provided help to families in need in 2012.

According to a survey, troops and families say the USO helps to ease separation from family and friends and boosts morale.

93% AGREE

99% AGREE

Through our partnerships with corporations, best-in-class organizations, entertainers and government agencies, the USO is able to do more. These relationships help us make a real difference for more troops in more ways in more places than anyone else. From TAPS Good Grief Camps that help families after a loss to the annual July 4 concert for military families on the White House South Lawn, our impact is greater thanks to strong partnerships.

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According to a survey, troops and families say the USO helps to ease separation from family and friends and boosts morale.

93% AGREE

99% AGREE
Mr. Romain, my dad died last year, and you’re the first person who understands how I feel. Thank you for taking the time to care about us.”

MILITARY CHILD
## GOVERNANCE

### USO Board of Governors

**GEN. RICHARD B. MYERS, USAF (RET)**  
Chairman, USO Board of Governors  
* 15th Chairman of the Joint Chiefs of Staff

**Jed Becker**  
President  
Eurpac Services, Inc.

**Raymond Caldiero**  
Chairman  
Sequoia Group, Inc.

**Gen. George Casey, USA (Ret)**  
* 56th Chief of Staff of the U.S. Army

**Tom R. Del Valle**  
President  
G2 Secure Staff

**Janice K. Emmert**  
Hon. Gordon England  
President  
E6 Partners, Inc.  
* 72nd and 73rd Secretary of the Navy

**Sgt. Maj. John Estrada, USMC (Ret)**  
Project Management and Planning Operations Manager  
Lockheed Martin Simulation, Training & Support  
* 15th Sergeant Major of the Marine Corps

**William M. Gershen**  
President and CEO  
Vanguard Industries

**Sloan D. Gibson**  
President and CEO  
USO

**James Hamilton**  
Partner  
Bingham McCutchen LLP

**Dr. Maynard Howe**  
CEO and Vice Chairman  
Stemedica Cell Technologies, Inc.

**Gen. Jim Jones, USMC (Ret)**  
President  
Jones Group International  
* 22nd National Security Advisor  
* 14th Supreme Allied Commander, Europe  
* 22nd Commandant of the Marine Corps

**Curt Kolcun**  
Vice President, US Public Sector  
Microsoft

**Debra Langford**  
Robert A. Martinez  
President  
Great Southern.

**David J. McIntyre, Jr.**  
President and CEO  
TriWest Healthcare Alliance

**Curt Motley**  
Manager  
Paradigm

**Lisa Borin Ogden**  
Michael H. O’Shea, PhD, FACS  
Senior Vice President of Special Projects  
Microdermis Corporation

**Beatriz R. Perez**  
Vice President and Chief Sustainability Officer  
The Coca-Cola Company

**Michael Phelps**  
CEO, President and Publisher  
The Washington Examiner

**SMA Kenneth O. Preston, USA (Ret)**  
* 15th Sergeant Major of the Army

**Lt. Gen. Harry D. Raduege, USAF (Ret)**  
Chairman  
Center for Cyber Innovation  
Deloitte Services LP

**Leonel R. Roche**  
Karl-Heinz Stahl  
CEO  
TKS Telepost Kabel-Service  
Kaiserslautern, GmbH & Co.KG

**John Suttle**  
Senior Vice President  
Communications  
BAE Systems, Inc.

**Sue Timken**  
Co-Chair, Operation Enduring Care Campaign Cabinet

**Tom Vice**  
Sector President  
Northrop Grumman Corporation, Aerospace Systems

**Louis A. “Chip” Weil**  
Former Chairman, President and CEO  
Central Newspapers

**Alicin Williamson**  
Principal  
The Raben Group

**Ed Wilson**  
Co-Chairman and CEO  
Attensity Media, LLC

A highly qualified and diverse Board, consisting of senior industry executives, retired military officers and senior enlisted leaders, community leaders, presidential appointees and philanthropists, governs the USO. Board members volunteer their time and resources, and ensure that the USO continually adapts to the needs of America’s troops and families, efficiently uses donor dollars and operates in accordance with best practices for public charities, including the Better Business Bureau’s Wise Giving Alliance standards.
The USO Congressional Caucus was formed in 2003 to enhance the outreach efforts of the American people to U.S. troops and their families. Serving as a forum for the ongoing exchange of information, the USO Congressional Caucus brings together members from the U.S. Senate and U.S. House of Representatives who have a shared interest in supporting our service members and their families around the world.

The primary purpose of the USO Congressional Caucus is to educate and inform members of Congress about USO programs and services (within states/districts) and related quality-of-life issues facing our armed services personnel and their families. They provide a unified voice to help ensure a new generation of Americans is engaged with supporting troops and their families.

USO Congressional Caucus Leadership

Sen. Jack Reed (D-RI)
Honorary Chair

Sen. John McCain (R-AZ)
Sen. Kay Hagan (D-NC)
Rep. Jeff Miller (R-FL)
Rep. Silvestre Reyes (D-TX)
Rep. Howard P. “Buck” McKeon (R-CA)
Rep. Adam Smith (D-WA)

In 2012, the USO Congressional Caucus was the largest caucus in Congress with 232 members.

To view the full list visit uso.org/AnnualReport2012

USO CONGRESSIONAL CAUCUS

OPERATION ENDURING CARE

Campaign Cabinet

Honorary Campaign Co-Chairs
The Honorable George W. Bush
The Honorable William J. Clinton

Campaign Cabinet Members
Donald V. Budinger
Raymond Caldierno
Richard D. Cantwell
The Honorable William A. Chatfield
Janice K. Emmert
The Honorable Gordon R. England
Richard F. Hoskins
Don D. Jordan
John Jordan

Campaign Cabinet Co-Chairs
Edward T. Reilly
Sue Timken

Campaign Cabinet Members
Stephen R. Lee
Richard Miller
General Richard B. Myers, USAF (Ret)
Paul Olin
Michael Phelps
Elaine Rogers, ex-officio
Louis A. “Chip” Weil
Ed Wilson

Honorary Campaign Council
Jerry Colangelo
Roger S. Goodell
The Honorable Charles T. Hagel
The Honorable Dan Quayle
Alex Trebek

USO President and CEO
Sloan D. Gibson

USO Senior Vice President – Development
Kelli Seely

USO Operation Enduring Care is the major fundraising effort that supports America’s healing heroes, their families and caregivers and families of the fallen.

To view the full list visit uso.org/AnnualReport2012
Think of your home. Think of the most comfortable room that you have in your house. The place you go when you’re stressed, when you want to relax and just find peace and solitude.

That’s what this building is going to be.

ARMY COL. JOHN STRYCULA
Fort Belvoir Garrison Commander
### Consolidated Statement of Financial Position, December 31, 2012

**ASSETS**
- Cash and cash equivalents: $23,829,589
- Receivables, net: $17,706,228
- Inventory, prepaid expenses and other assets: $7,203,999
- Investments: $71,692,402
- Programmatic Investments: $1,815,137
- Fixed assets, net: $7,759,666

**NET ASSETS**
- **Unrestricted**: $64,078,167
- **Temporarily restricted**: $28,025,164
- **Permanently restricted**: $25,597,923

Total Net Assets: $117,701,254

**LIAIBILITIES**
- Temporary Restrictions: $6,454,459
- Permanent Restrictions: $6,302,264

Total Liabilities and Net Assets: $130,007,021

**Total Assets**
- **Temporarily Restricted**: $7,202,516
- **Unrestricted**: $28,025,164
- **Permanently Restricted**: $25,597,923

Total Assets: $130,007,021

### Consolidated Statement of Activities and Changes in Net Assets, year ended December 31, 2012

#### SUPPORT AND REVENUE

<table>
<thead>
<tr>
<th>Category</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions and grants</td>
<td>105,673,548</td>
<td>10,121,723</td>
<td>-</td>
<td>115,795,271</td>
</tr>
<tr>
<td>Contributed materials, facilities and services</td>
<td>134,668,827</td>
<td>2,269,511</td>
<td>-</td>
<td>136,938,338</td>
</tr>
<tr>
<td>USO center revenue</td>
<td>6,302,264</td>
<td>6,302,264</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investment and other income</td>
<td>2,981,815</td>
<td>3,572,644</td>
<td></td>
<td>6,545,459</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>19,475,859</td>
<td>(19,475,859)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Support and Revenue</strong></td>
<td>269,102,313</td>
<td>(3,611,981)</td>
<td></td>
<td>265,490,332</td>
</tr>
</tbody>
</table>

#### OPERATING AND SUPPORTING EXPENSES

<table>
<thead>
<tr>
<th>Category</th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program services</td>
<td>43,524,301</td>
<td>-</td>
<td>-</td>
<td>43,524,301</td>
</tr>
<tr>
<td>USO centers</td>
<td>13,407,678</td>
<td>-</td>
<td>-</td>
<td>13,407,678</td>
</tr>
<tr>
<td>Programs</td>
<td>137,879,064</td>
<td>-</td>
<td>-</td>
<td>137,879,064</td>
</tr>
<tr>
<td>Entertainment</td>
<td>8,831,137</td>
<td>-</td>
<td>-</td>
<td>8,831,137</td>
</tr>
<tr>
<td>Communications and public awareness outreach</td>
<td>16,400,240</td>
<td>-</td>
<td>-</td>
<td>16,400,240</td>
</tr>
<tr>
<td><strong>Total Program Services</strong></td>
<td>220,042,420</td>
<td>-</td>
<td>-</td>
<td>220,042,420</td>
</tr>
<tr>
<td>Supporting Services</td>
<td>20,911,693</td>
<td>-</td>
<td>-</td>
<td>20,911,693</td>
</tr>
<tr>
<td>Fundraising</td>
<td>14,122,352</td>
<td>-</td>
<td>-</td>
<td>14,122,352</td>
</tr>
<tr>
<td>Management and general</td>
<td>16,400,240</td>
<td>-</td>
<td>-</td>
<td>16,400,240</td>
</tr>
<tr>
<td><strong>Total Operating and Supporting Expenses</strong></td>
<td>255,076,465</td>
<td>-</td>
<td>-</td>
<td>255,076,465</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>14,025,848</td>
<td>(3,611,981)</td>
<td>-</td>
<td>10,413,867</td>
</tr>
<tr>
<td>Net Assets, beginning of year</td>
<td>50,052,319</td>
<td>31,637,145</td>
<td>25,597,923</td>
<td>107,287,387</td>
</tr>
<tr>
<td>Net Assets, end of year</td>
<td>64,078,167</td>
<td>28,025,164</td>
<td>25,597,923</td>
<td>117,701,254</td>
</tr>
</tbody>
</table>

#### Change in Net Assets
- **Unrestricted**: $31,637,145
- **Temporarily Restricted**: $25,597,923
- **Permanently Restricted**: $25,597,923

Net Assets, end of year: $117,701,254

### Delivering Our Promise

- **We deploy our resources efficiently to support troops and families.**

**In 2012, the USO attracted** $265MM in support and revenue.

**WE ADAPT TO MEET CHANGING NEEDS and serve those who need us most**

- **49%** Deployed Troops
- **24%** Military Families
- **25%** Wounded, Ill and Injured
- **2%** Families of the Fallen

**OF TROOPS AND FAMILIES AGREE THAT THE USO:**

- Eases separation from family and friends
- Tells me that my country supports me
- Boosts morale

Independent outside survey by TARP Worldwide, 2012 survey research of more than 14,000 troops and family members.

*The consolidated statements of financial position and activities and changes in net assets reflect the accounts of USO, Inc., the USO Foundation and its domestic and overseas operating centers. U.S. chartered operations are financially autonomous from the USO and are therefore excluded from the USO’s consolidated financial statements. The complete consolidated financial statements, accompanying notes thereto and independent auditors’ report as of and for the year ended December 31, 2012, as performed by Grant Thornton LLP, are available at uso.org/AnnualReport2012.*
When we arrived at Dover, the USO came out with many volunteers, one for each of us. They allowed us to talk, make jokes—our family’s way of dealing with the stress—and they sat with me as I broke down yet again.

LINDA AMBARD  
Wife of Air Force Major Phil Ambard  
Killed In Action April 27, 2011
The USO works with corporate partners who share our passion for our men and women in uniform. They join us in creating new opportunities to support our mission to lift the spirits of our troops and their families.

**USO President’s Circle**

- American Airlines
- AT&T Inc.
- jcpenney
- The Kroger Co.
- Northrop Grumman Foundation
- The Pantry, Inc./Kangaroo Express
- TriWest Healthcare Alliance
- TKS Telepost Kabel Service
- Kaiserslautern GmbH & Co.
- Mr. & Mrs. Peter and Kay Winzenried

**$2,000,000 and Above**

- AT&T Inc.
- Clear Channel Communications
- The Coca-Cola Company
- Express
- The Kroger Co.
- Northrop Grumman Foundation
- TriWest Healthcare Alliance

**$1,000,000 - $1,999,999**

- American Airlines
- AT&T Inc.
- Clear Channel Communications
- The Coca-Cola Company
- Express
- TriWest Healthcare Alliance
- TKS Telepost Kabel Service
- Kaiserslautern GmbH & Co.
- Mr. & Mrs. Peter and Kay Winzenried

**$500,000 - $999,999**

- BAE Systems, Inc.
- BNSF Railway Foundation
- The Boeing Company
- FedEx
- Fidelity Charitable Gift Fund
- Mr. Mark I. Gelfand
- LivingSocial
- Lockheed Martin Corporation
- Microsoft
- Mr. & Mrs. Peter and Kay Winzenried

**$250,000 - $499,999**

- BIC USA, Inc.
- Chevron
- The Coca-Cola Foundation
- ConAgra Foods, Inc.
- Full Throttle
- Wawa, Inc.
- MTN Government Services
- Papa John’s International
- Reader’s Digest
- Universal Studios
- USAA

**$100,000 - $249,999**

- 7-Eleven, Inc.
- American Crew
- American Management Association
- Anheuser-Busch, Inc.
- Bass Pro Shops
- Cisco
- Cracker Barrel
- CVS Caremark
- General Mills
- The Grainger Foundation
- Harris Teeter
- LifeLock
- Military Bowl
- Military.com
- MTN Government Services
- Papa John’s International
- Reader’s Digest
- Universal Studios
- USAA

**$25,000 - $99,999**

- 3M Foundation
- Alice F. & Cortland J. Knipe Charitable Trust
- Accenture
- ALON Brands
- AM General
- American Legion
- AOL
- Arconic
- Arizona Community Foundation
- Jon & Beth Averhoff
- Baba-G Productions, LLC
- Benevolent and Protective Order of Elks
- Mr. Donald W. Bennett
- Cars Helping Veterans
- Chrysler Group LLC/Jeep
- Cointar, Inc.
- Cornelia Bailey Charitable Trust
- Crocs, Inc.
- Deloitte Services
- Mr. & Mrs. David A. Duff
- The Educational Foundation of America
- Expo Chemical Company, Inc.
- Express Scripts Federal Pharmacy Services
- Ford Motor Company
- Frito-Lay
- FTD.COM Inc.
- GE
- GECO
- General Dynamics Corporation
- Google Inc.
- The Gordon A. Cain Foundation
- Grand Canyon University
- H.J. Heinz Company
- Hasbro
- Hewlett Packard
- Hostess Brands, Inc.
- Huntington Ingalls Industries
- Kimberly-Clark Health Care
- Ms. Monica M. Krick
- Lafarge North America, Inc.
- Jonathan and Jeanneke Lavine
- Love Ride Foundation
- John J. Masternick
- Microsoft Matching Gift Program
- Luke Neal Morrow
The following contributors have made cash or in-kind gifts to Operation Enduring Care:

**OPERATION ENDURING CARE**

- **$2,000,000+**
  - The Kuwait America Foundation
  - The Anschutz Foundation
  - The Coca-Cola Foundation
  - The Coca-Cola Company
  - The Honorable and Mrs. Gordon R. England
  - The Honorable and Mrs. John Lackord, USN (Ret.)
  - RADM Thomas C. Lynch, USN (Ret.)
  - The Valspar Corporation
  - The Washington Examiner

- **$1,000,000+**
  - The American Legion Auxiliary Foundation, Inc.
  - The Anschutz Foundation
  - The Coca-Cola Foundation
  - The Coca-Cola Company
  - The Honorable and Mrs. Gordon R. England
  - The Honorable and Mrs. John Lackord, USN (Ret.)
  - RADM Thomas C. Lynch, USN (Ret.)
  - The Valspar Corporation
  - The Washington Examiner

- **$500,000-$999,999**
  - Air Peace Foundation
  - The Coca-Cola Foundation
  - The Coca-Cola Company
  - The Honorable and Mrs. Gordon R. England
  - The Honorable and Mrs. John Lackord, USN (Ret.)
  - RADM Thomas C. Lynch, USN (Ret.)
  - The Valspar Corporation
  - The Washington Examiner

- **$250,000-$499,999**
  - A. P. Kirby Jr. Foundation Inc.
  - The Coca-Cola Foundation
  - The Coca-Cola Company
  - The Honorable and Mrs. Gordon R. England
  - The Honorable and Mrs. John Lackord, USN (Ret.)
  - RADM Thomas C. Lynch, USN (Ret.)
  - The Valspar Corporation
  - The Washington Examiner

- **$100,000-$249,999**
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  - The Coca-Cola Foundation
  - The Coca-Cola Company
  - The Honorable and Mrs. Gordon R. England
  - The Honorable and Mrs. John Lackord, USN (Ret.)
  - RADM Thomas C. Lynch, USN (Ret.)
  - The Valspar Corporation
  - The Washington Examiner

- **$25,000-$99,999**
  - A. P. Kirby Jr. Foundation Inc.
  - The Coca-Cola Foundation
  - The Coca-Cola Company
  - The Honorable and Mrs. Gordon R. England
  - The Honorable and Mrs. John Lackord, USN (Ret.)
  - RADM Thomas C. Lynch, USN (Ret.)
  - The Valspar Corporation
  - The Washington Examiner

- **$10,000-$24,999**
  - A. P. Kirby Jr. Foundation Inc.
  - The Coca-Cola Foundation
  - The Coca-Cola Company
  - The Honorable and Mrs. Gordon R. England
  - The Honorable and Mrs. John Lackord, USN (Ret.)
  - RADM Thomas C. Lynch, USN (Ret.)
  - The Valspar Corporation
  - The Washington Examiner

- **$5,000-$9,999**
  - A. P. Kirby Jr. Foundation Inc.
  - The Coca-Cola Foundation
  - The Coca-Cola Company
  - The Honorable and Mrs. Gordon R. England
  - The Honorable and Mrs. John Lackord, USN (Ret.)
  - RADM Thomas C. Lynch, USN (Ret.)
  - The Valspar Corporation
  - The Washington Examiner

- **$1,000-$4,999**
  - A. P. Kirby Jr. Foundation Inc.
  - The Coca-Cola Foundation
  - The Coca-Cola Company
  - The Honorable and Mrs. Gordon R. England
  - The Honorable and Mrs. John Lackord, USN (Ret.)
  - RADM Thomas C. Lynch, USN (Ret.)
  - The Valspar Corporation
  - The Washington Examiner

- **$500-$999**
  - A. P. Kirby Jr. Foundation Inc.
  - The Coca-Cola Foundation
  - The Coca-Cola Company
  - The Honorable and Mrs. Gordon R. England
  - The Honorable and Mrs. John Lackord, USN (Ret.)
  - RADM Thomas C. Lynch, USN (Ret.)
  - The Valspar Corporation
  - The Washington Examiner

- **$100-$499**
  - A. P. Kirby Jr. Foundation Inc.
  - The Coca-Cola Foundation
  - The Coca-Cola Company
  - The Honorable and Mrs. Gordon R. England
  - The Honorable and Mrs. John Lackord, USN (Ret.)
  - RADM Thomas C. Lynch, USN (Ret.)
  - The Valspar Corporation
  - The Washington Examiner

- **$10-$99**
  - A. P. Kirby Jr. Foundation Inc.
  - The Coca-Cola Foundation
  - The Coca-Cola Company
  - The Honorable and Mrs. Gordon R. England
  - The Honorable and Mrs. John Lackord, USN (Ret.)
  - RADM Thomas C. Lynch, USN (Ret.)
  - The Valspar Corporation
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